

Group Financial Highlights

TEUs - Twenty-foot Equivalent Units
All amounts in Singapore dollars

	2010	2009	2008	2007	2006
Volume					
Throughput (million TEUs)					
Singapore	27.7	25.1	29.0	27.1	24.0
Overseas	37.4	31.8	34.2	31.8	27.3
Global	65.1	56.9	63.2	58.9	51.3
Consolidated Income Statement (\$ million)					
Revenue	4,076	3,835	4,392	4,151	3,736
Operating Expenses	(2,622)	(2,631)	(2,922)	(2,573)	(2,400)
Operating Profit	1,454	1,204	1,470	1,578	1,336
Other Income/(Expenses)	14	3	(28)	875	348
Profit from Operations	1,468	1,207	1,442	2,453	1,684
Finance Costs	(340)	(342)	(393)	(504)	(405)
Share of Profit of Associates	261	244	260	239	202
Profit before Income Tax	1,389	1,109	1,309	2,188	1,481
Income Tax Expense	(191)	(145)	(265)	(248)	(256)
Profit for the year	1,198	964	1,043	1,940	1,225
Non-Controlling Interests	(19)	12	(4)	(15)	(16)
Profit attributable to Owner of the Company	1,179	976	1,039	1,925	1,209
Consolidated Financial Position (\$ million)					
Total Assets	18,950	19,611	19,090	18,198	17,206
Total Liabilities	10,101	11,318	11,369	11,029	11,635
Total Equity	8,849	8,293	7,721	7,169	5,571
Financial Ratios					
Operating Margin ¹	35.7%	31.4%	33.5%	38.0%	35.8%
Return on Average Total Assets ²	8.0%	6.8%	7.7%	13.8%	11.9%
Return on Average Total Equity ³	14.0%	12.0%	14.0%	30.5%	23.3%
Total Debt/Equity (times) ⁴	0.93	1.13	1.19	1.20	1.73
Value-added per Employment Cost (\$)	4.0	3.6	3.6	4.0	3.8
Economic Value Added (\$ million)	220	173	503	507	573
Earnings per Share (\$)	1.94	1.61	1.71	3.17	1.99

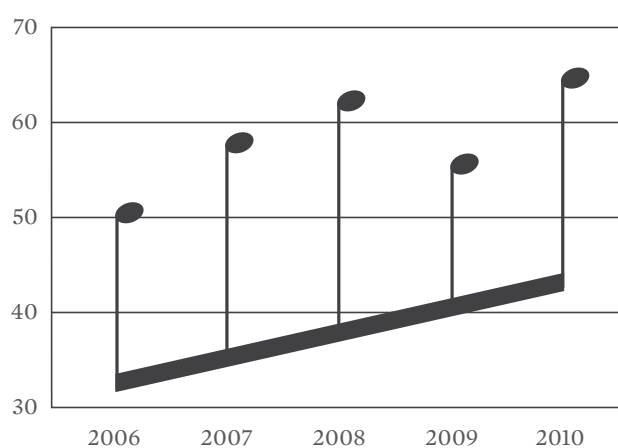
¹ Operating profit expressed as a percentage of revenue

² Profit for the year, add back finance costs, expressed as a percentage of average total assets

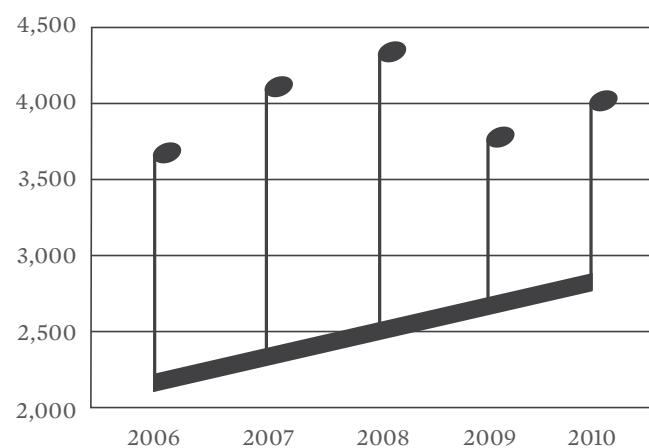
³ Profit for the year, expressed as a percentage of average total equity

⁴ Total debt divided by total equity

Volume (million TEUs)



Revenue (\$ million)



GEOGRAPHICAL CONTRIBUTION

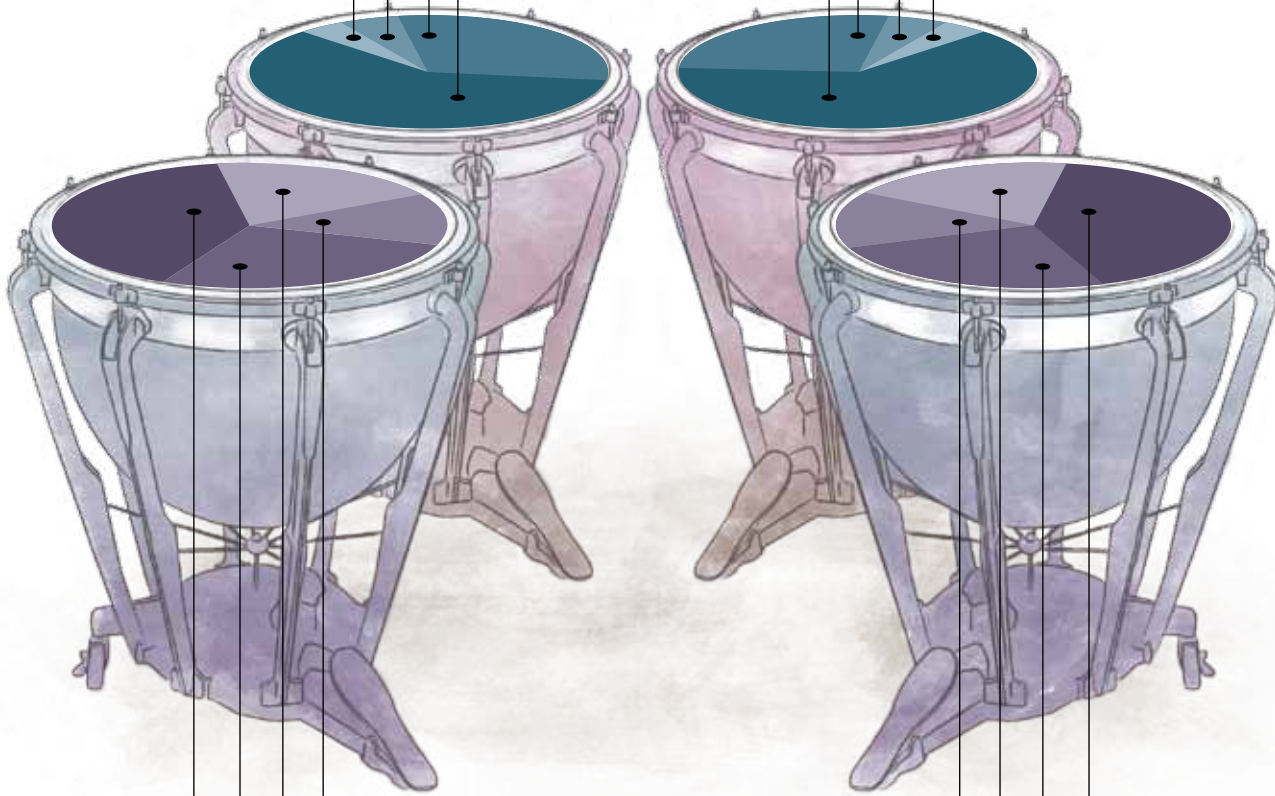
SEGMENT REVENUE

2009

South East Asia	58%
Europe	30%
North East Asia	7%
Others	5%

2010

South East Asia	59%
Europe	28%
North East Asia	7%
Others	6%



SEGMENT NON-CURRENT ASSETS

2009

South East Asia	43%
Europe	27%
North East Asia	23%
Others	7%

2010

South East Asia	44%
Europe	25%
North East Asia	23%
Others	8%